

To the Board of Directors of Nestlé S.A.

Lausanne, 4 March 2022

Independent assurance report

We have been engaged by the Board of Directors of Nestlé S.A. to perform a limited assurance engagement on the selection of consolidated environmental and social indicators listed in Appendix 1 (the “Selected Information”) and presented in the Annual Review and in the Creating Shared Value and Sustainability (CSV) Report of Nestlé S.A (the “Reports”) for the reporting period from 1 January 2021 to 31 December 2021.

Other than as described in the preceding paragraph, which sets out the scope of our engagement, we did not perform assurance procedures on the remaining information included in the Reports, and accordingly, we do not express a conclusion on this information.



Applicable criteria

The applicable criteria (hereafter “Applicable Criteria”) defined by Nestlé and used to prepare the Selected Information consist of internal reporting guidelines, a summary of which is provided in the “Reporting Scope and Methodology for ESG Key Performance Indicators”. We believe that these criteria are a suitable basis for our limited assurance engagement.



Responsibility of Nestlé

The management of Nestlé is responsible for the selection of the Applicable Criteria and for the preparation and presentation of the Selected Information in accordance with the Applicable Criteria. This responsibility includes the design, implementation, and maintenance of internal controls relevant to the preparation of the Selected Information that are free from material misstatement, whether due to fraud or error.



Independence and quality control

We have complied with the independence and other ethical requirements of the *International Code of Ethics for Professional Accountants (including International Independence Standards)* issued by the International Ethics Standards Board for Accountants (IESBA Code), which is founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behavior.

Our firm applies the International Standard on Quality Control 1 and accordingly maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.



Our responsibility

Our responsibility is to perform a limited assurance engagement and to express a conclusion about the Selected Information based on the procedures we have performed and the evidence we have obtained. We conducted our limited assurance engagement in accordance with the International Standard on Assurance Engagements (ISAE) 3000 “*Assurance Engagements Other than Audits or Reviews of Historical Financial Information*” issued by the International Auditing and Assurance Standards Board. This standard requires that we plan and perform our engagement to obtain limited assurance about whether the Selected Information has been prepared, in all material respects, in accordance with the Applicable Criteria.

Based on risk and materiality considerations, we performed procedures to obtain sufficient appropriate evidence. The procedures selected depend on our judgment. This includes the assessment of the risks of material misstatements related to Selected Information. The procedures performed in a limited assurance engagement vary in nature and timing from, and are less in extent than for, a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had we performed a reasonable assurance engagement.



Summary of work performed

Our limited assurance procedures included, amongst others, the following work:

- ▶ Assessment of the suitability of the Applicable Criteria in terms of their relevance, comprehensiveness, reliability, neutrality and understandability and their consistent application
- ▶ Inquiries of company’s representatives responsible for collecting, consolidating and calculating the Selected Information in order to assess the process of preparing the data, the reporting system, the data capture and compilation methods as well as internal controls to the extent relevant for the limited assurance engagement
- ▶ Inspection of the relevant documentation of the systems and processes for compiling, analyzing, and aggregating data and testing such documentation on a sample basis
- ▶ Analytical procedures and inspection of documents on a sample basis with respect to the compilation and reporting of quantitative data:
 - At Group level, analytical procedures to verify the correct consolidation of the collected data as well as the consistency of their evolution,
 - At the level of a representative selection of site and entities that we selected¹, based on their activity, their contribution to the consolidated indicators, their location and a risk analysis: interviews to verify the correct application of the procedures and detailed tests on the basis of samples, consisting of checking the correct application of the definitions and procedures and reconciling the data with the supporting documents. The selected sample represented between 32% and 56% of the social information and between 28% and 86% of the environmental information²

¹ 11 factories: Vosges (France), Marconnelle (France), Kuban (Russia), Vorsino (Russia), Girona (Spain), Avenches (Switzerland), Anderson (USA), Bloomfield (USA), Moga (India), Cagayan de Oro (Philippines), and Escourt (South Africa); and 16 entities (Markets & Above Market Functions): Nestlé France, Nestlé Russia, Nestlé Spain, Nestlé Chile, Nestlé China, Nestlé India, Nestlé Nigeria, Nestlé Mexico, Nestlé Philippines, Nestlé South Africa, NIM USA, Purina US, Nespresso Switzerland, NBS Lviv, NBS Manila, and Nestrade Procurement Division; for KPIs on sourcing, selection made on a representative sample of commodities: sugar, pulp & paper and soya (for key ingredients sustainably produced and deforestation-free primary supply chain) & cereal and dairy products (key ingredients sustainably produced)

² GhG reductions and removals: 86%; GhG emissions: 46% (Scope 1), 33% (Scope 2), and 74% (Scope 3); Water use reduction: 57%; Key ingredients sustainably produced: 60%; Deforestation-free: 84%; Plastic packaging: 28%; Nutrition: 56%; Youth: 32%; and Gender diversity: 51%.

- For the KPI "% virgin plastic reduction", our review of the 2018 baseline was limited to reviewing the restatements of baseline done in 2021 due to changes in consolidation scope and did not include detailed tests on 2018 data.
- ▶ Review of the consistency of the indicators marked with "✓" and/or "EY Reviewed for Consistency" in the CSV Report which contribute to the consolidated values of the Selected Information
- ▶ Critical review of the Reports regarding plausibility and consistency of the Selected Information with the other information in the Creating Shared Value chapter of the Annual Review and the Creating Shared Value and Sustainability Report.

Due to the necessary use of sampling techniques and other limitations inherent in the functioning of any information and internal control system, the risk of non-detection of a significant anomaly in the Selected Information cannot be entirely eliminated.

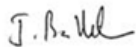
We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.



Our conclusion

Based on the procedures we have performed and the evidence we have obtained, nothing has come to our attention that causes us to believe that the Selected Information has not been prepared, in all material respects, in accordance with the Applicable Criteria.

Ernst & Young Ltd



Jeanne Boillet
Licensed audit expert
(Auditor in charge)



Eric Mugnier
Sustainability expert

Appendix 1: selection of environmental and social indicators

Selected Information	Reported value	Location in the Reports	
		Annual Review	CSV and Sustainability report
Environmental			
Greenhouse Gas (GHG) emissions reductions and removals through Nestlé projects since 2018	13.7 million tCO ₂ e	Key Non-Financial Performance Summary	Performance Summary (Page 3) Climate and Nature (Page 21)
Greenhouse Gas (GhG) emissions – Scope 1	3.37 million tCO ₂ e		Climate and Nature (Page 21)
Greenhouse Gas (GhG) emissions – Scope 2 – Market-based	1.61 million tCO ₂ e		Climate and Nature (Page 21)
Greenhouse Gas (GhG) emissions – Scope 3	113.72 million tCO ₂ e		Climate and Nature (Page 21)
Water use reduction in factories	2.3 million m ³		Performance Summary (Page 3)
Key ingredients produced sustainably	16.3%		Performance Summary (Page 3)
Deforestation free for primary supply chain	97.2%	Key Non-Financial Performance Summary	Performance Summary (Page 3)
Plastic packaging designed for recycling	74.9%		Performance Summary (Page 3)
Virgin plastic reduction	8.1%	Key Non-Financial Performance Summary	Performance Summary (Page 3)
Social			
Number of servings of affordable nutrition with micronutrient fortification (MNF)	124.6 Billion servings		Performance Summary (Page 3)
Number of young people around the world who access economic opportunities	1.44 million opportunities		Performance Summary (Page 3)
Women in the top 200+ senior executive positions	27.2%	Key Non-Financial Performance Summary	Performance Summary (Page 3)